Names and backgrounds of Independent Committee members beginning on March 27, 2020

When this change becomes effective, the Independent Committee is to have the following four members.

## Name

Takayuki Hashimoto (Reappointment)

## Background

0	
Born July 9, 1	1954
April 1978	Joined IBM Japan
April 2000	Director and Manager of General Business Dept. of IBM Japan
April 2003	Managing Executive Officer and Executive for the BP and System Products
	Business, IBM Japan
Jan. 2007	Senior Managing Executive Officer and Executive for Global Technology
	Services Business, IBM Japan
April 2008	Director and Senior Executive Officer, Executive for Sales, IBM Japan
Jan. 2009	President and Representative Director, IBM Japan
May 2012	Chairman and Director, IBM Japan
April 2014	Chairman, IBM Japan
June 2014	Outside Director of KAGOME (current position)
Jan. 2015	Deputy Chairman, IBM Japan
June 2015	Outside Director of IHI Corporation
June 2016	Outside Director of Mitsubishi Chemical Holdings (current position)
June 2016	Outside Director of Chubu Electric Power (current position)
May 2017	Honorary Chairman, IBM Japan (current position)
Nov. 2019	President and Representative Director, Yamashiro Management R&D Institute
	(current position)

## Name

Kumi Arakane (New appointment)

Background

- Born July 4, 1956
- April 1981 Joined Kobayashi KOSÉ (now KOSÉ Corporation)
- July 1997 Pharmacology PhD, Tokyo University
- March 2002 Senior Research Scientist, KOSÉ R&D Institute
- March 2004 Manager of Product Development Dept., KOSÉ
- March 2006 Executive Officer, Deputy Manager of Marketing Division, Manager of Product Development Dept., KOSÉ
- March 2010 Executive Officer and Manager of KOSÉ R&D Institute
- March 2011 Executive Officer and Manager of Quality Assurance, KOSÉ
- June 2011 Director for Quality Assurance, Customer Service, Purchasing, Product Design, KOSÉ
- June 2017 Full-time Statutory Auditor, KOSÉ
- March 2019 Outside Statutory Auditor, Kubota (current position)

Name Tatsuya Endo (New appointment)

Background		
Born August 18, 1959		
April 1987	Joined Tokyo Office of Arthur Andersen	
April 1990	Registered as tax accountant	
Sept. 1998	Arthur Anderson Partner	
July 2002	Asahi KPMG Tax Accountants Partner (now KPMG Tax Accountants)	
Jan. 2016	Deputy Representative, KPMG Tax Accountants	
Jan. 2020	Representative, Tatsuya Endo Tax Accountant Office (current position)	

Name

Asako Yamagami (New appointment)

Background

Born January 1, 1970

- April 1999 Registered as an attorney, joined Taiyo Law Office (now Paul Hastings Law Office)
- Oct. 2005 Assigned to work at Walt Disney Japan
- May 2006 Joined IBM Japan
- Jan. 2012 International Office Attorney, Japan Federation of Bar Associations
- July 2012 Joined Natori Law Office as a Partner (current position)
- June 2015 Outside Director and Audit Committee member, Musashi Seimitsu Industry
- Jan. 2016 International Office Manager, Japan Federation of Bar Associations
- Notes 1. Mr. Hashimoto, Ms. Arakane, Mr. Endo and Ms. Yamagami are independent directors that Tokyo Stock Exchange requires to retain for protection of general stakeholders and they are registered as independent directors in the Tokyo Stock Exchange.
  - 2. There is no special interest between any of the above and the Company.